Manth	2018-2019	2019-2020	2020-2021	Strategic Plan and
Month	2018-2019	2019-2020	2020-2021	_
				Long Term Objectives 2020-2024
				2020-2024
A	Evaluation of 18-19 Annual Action	Parious Marking Timeding for 10		Futamal review of Strategic Dian
August, 2019		Review Working Timeline for 19- 20 Annual Action Plan and		External review of Strategic Plan
2019	Plan (ongoing) and Institutional			components including:
	Effectiveness Plans	Review 19-20 Institutional		Philosophy, Vision, Values,
	Responsibility: Component	Effectiveness Plans		Mission, Long Term Objectives
	Leadership	Responsibility: College		and Primary Goals.
		Effectiveness Committee		Responsibility: President and
	Annual 18-19 committee reports	2 1 10 20		Director of Institutional
	posted on website for College	Review and approve 19-20		Effectiveness
	Effectiveness Committee review	Institutional Effectiveness Plans;		
	Responsibility: Committee Chairs	Review and approve upcoming		
	and Director of Institutional	year operating budget (2019-		
	Effectiveness	2020);		
		Review and approve resolution to		
		set property tax rates if going with		
		effective rate or to place a		
		proposal to adopt the tax rate in		
		September if going above the		
		effective rate. Schedule two		
		public hearings if going above		
		effective rate;		
		Review and approve investment		
		policies, procedures and		
		strategies as required by Public		
		Funds Investment Act;		
		Review and approve zero		
		tuition/special populations for		
		continuing education training for		
		the Fall (2019) semester;		
		Review and approve Wilbarger		
		County Appraisal District Budget		
		(due to timing, this may occur in		
		September).		

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
September	Complete evaluation and documentation of 18-19 Annual Action Plan and Institutional Effectiveness Plans Responsibility: Component Leadership	Responsibility: Board of Trustees Begin implementation of 19-20 Annual Action Plan and Institutional Effectiveness Plans Responsibility: All College Employees Review and approve Wilbarger County Tax Collection; Conduct two public hearings if going above effective tax rate;		Review Substantive Change Policy and list of locations Responsibility: College Effectiveness Committee and Director of Institutional Effectiveness Review and approve 2020-2024 Strategic Plan components including Philosophy, Vision,
		Review and approve resolution to set property tax rate if going above the effective rate; Review Fall (2019) semester enrollment update. Responsibility: Board of Trustees Review SACSCOC 5 th Year		Values, Mission and Long Term Objectives Responsibility: College Effectiveness Committee
		Responsibility Matrix and due dates (SACSCOC estimated deadline September 2024) Responsibility: College Effectiveness Committee Implement Quality Enhancement Plan Responsibility: QEP Committee		
October	Review and approve documented evaluation of 18-19 Annual Action Plan and IE Plans		Review and approve Primary Goals for 2020-2024 (5 years)	Review and approve 2020-2024 Strategic Plan components including Philosophy, Vision,

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
	Responsibility: College Effectiveness Committee and Component Leadership Review and approve Annual QEP Report for 18-19 Responsibility: QEP Committee		Responsibility: College Effectiveness Committee Develop and approve new, enhanced, and/or adopt 19-20 Priority Initiatives for 20-21 Responsibility: College Effectiveness Committee	Values, Mission and Long Term Objectives Responsibility: Board of Trustees
November	Review documented evaluation of 18-19 Annual Action Plan and Institutional Effectiveness Plans Responsibility: Board of Trustees Review and approve Annual QEP Report for 18-19 Responsibility: College Effectiveness Committee	Review and approve Spring (2020) Continuing Education Schedule Responsibility: Board of Trustees	Review and approve Primary Goals for 2020-2024(5 years) Review and approve 20-21 Priority Initiatives Responsibility: Board of Trustees Begin development of 20-21 Component Annual Action Plans and Institutional Effectiveness Plans Responsibility: Component Leadership	
December	Review and approve Annual QEP Report for 18-19 Responsibility: Board of Trustees	Review and approve previous year's (2018-2019) audit Responsibility: Board of Trustees	December 20 - Preliminary drafts of 20-21 Annual Action Plans and Institutional Effectiveness Plans posted in shared drive Responsibility: Component Leadership	
January, 2020		Midyear 19-20 committee reports posted on website for College Effectiveness Committee review		

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and
- Wienen				Long Term Objectives
				2020-2024
		Responsibility: Committee Chairs		
		and Director of Institutional		
		Effectiveness		
		Decision and account of		
		Review and approve annual IT		
		Management Report; Review and approve zero		
		tuition/special populations for		
		continuing education training for		
		the Spring semester;		
		Review and approve notice of		
		trustee elections (even numbered		
		years); Administer Board Self-		
		Reflection/Evaluation		
		Responsibility: Board of Trustees		
February		Review and approve independent	February 3: 20-21 Annual Action	Review and approve 2020-2024
		auditor for current year ending	Plans (Institutional Improvement,	Strategic Plan Document
		August 31;	Facilities, Personnel and	including all components
		Review and approve upcoming	Technology) from each	Responsibility: College
		school year Academic Calendar;	component posted in shared drive	Effectiveness Committee
		Review Spring semester	Responsibility: Component	
		enrollment update;	Leadership	
		Review and approve extension of Vice Presidents' and Deans'	February 17: Annual Action Plans (Institutional Improvement,	
		contracts;	Facilities, Personnel and	
		Conduct evaluation of the College	Technology) due to committee	
		President;	chairs to present to committee	
		Review and approve extension of	membership for review,	
		the College President's contract.	comment, evaluation,	
		Responsibility: Board of Trustees	prioritization and to make	
			recommendations to Component	
			Leadership	

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
		Review and approve Key Performance Indicators of Accountability and related Benchmarks Responsibility: Student Success Data Committee	Responsibility: Component Leadership and Director of Institutional Effectiveness	
March		Review annual data related to Key Performance Indicators of Accountability (KPIAs) and Institutional Benchmarks; Review and approve room and board rates for upcoming school year; Review and approve tuition and fee rates for upcoming school year; Begin review and approve reappointment of faculty, administrative staff and classified staff, and continue as defined in Employee Handbook Responsibility: Board of Trustees	March 27: Review and approve committee reports of 20-21 Annual Action Plans and complete plan Responsibility: College Effectiveness Committee, Director of Institutional Effectiveness March 27: Approved 20-21 committee reports and complete Annual Action Plan due to Component Leadership for review, evaluation and to finalize into Master Plans Responsibility: Component Leadership and Director of Institutional Effectiveness Begin 2020-2021 budget development process including input from faculty and staff Responsibility: Component Leadership	Review and approve 2020-2024 Strategic Plan Document including all components Responsibility: Board of Trustees
April		Review and approve appointment of nominating committee for	First draft of 20-21 Budget to Board of Trustees	

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
		Board Officers (even numbered years); Discuss potential topics for annual Board retreat in July. Responsibility: Board of Trustees	Responsibility: Component Leadership Review and discuss first draft of 20-21 Budget; Responsibility: Board of Trustees, President and Vice President of Administrative Services	
May		Qualify newly elected Board members (even numbered years); Election of Board officers (even numbered years); Review and approve Summer Continuing Education and Kids College schedule; Conduct TASB policy update discussion; Responsibility: Board of Trustees	Review and approve 2020-2021 Annual Action Plan; Review and approve 20-21 General Catalog with revisions (possibly move to June based on quantity of revision); Review and discuss second draft of 20-21 budget. Responsibility: Board of Trustees, President and Vice President of Administrative Services	

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and
WIOTILIT	2010 2013	2013 2020	2020 2021	Long Term Objectives 2020-2024
June		Review and approve TASB policy update Responsibility: Board of Trustees	Review of Planning Calendar and planning process to make recommendations to Component Leadership for 2020-2021 Responsibility: College Effectiveness Committee	
			Review and discuss third draft of 20-21 budget; Review and approve 20-21 General Catalog (if moved from May) Responsibility: Board of Trustees, President and Vice President of Administrative Services	
July		Conduct Annual Board Retreat including a Board self-evaluation as detailed in TASB Board Policy BCG (LOCAL) Review and approve ISD contract agreements Board of Trustees Responsibility: Board of Trustees, President and Vice Presidents	2020-2021 Institutional Effectiveness Plans posted in shared drive Responsibility: Component Leadership Review and approve 2020-2021 Institutional Effectiveness Plans; Review, enhance, and adopt 2020-2021 Planning Calendar Responsibility: College Effectiveness Committee	
			Review, enhance and adopt 2020- 2021 Assessment and Report Calendar, and Glossary Responsibility: Student Success Data Committee	

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Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
August, 2020		Annual 19-20 committee reports posted on website for College Effectiveness Committee review Responsibility: Committee Chairs and Director of Institutional Effectiveness Evaluation of 19-20 Annual Action Plan and Institutional Effectiveness Plans (ongoing) Responsibility: Component Leadership	Review and discuss fourth draft of 20-21 budget; Review and approve Fall (2020) Continuing Education schedule (due to timing, may occur in August); Issue employee contracts for 20-21; Review and approve policy manuals and handbooks for 20-21 Responsibility: Board of Trustees Review and approve 2020-2021 Institutional Effectiveness Plans; Review and approve upcoming year (2020-2021) operating budget; Review and approve resolution to set property tax rates if going with effective rate or to place a proposal to adopt the tax rate in September if not going with the effective rate. Schedule two public hearings if not going with effective rate; Review and approve investment policies, procedures and strategies as required by Public Funds Investment Act; Review and approve zero tuition/special populations for continuing education training for	Periodic external review of Strategic Plan components including: Philosophy, Vision, Values, Mission, Long Term Objectives and Primary Goals. Responsibility: President and Director of Institutional Effectiveness
			the Fall semester;	

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and Long Term Objectives 2020-2024
			Review and approve Wilbarger County Appraisal District Budget (due to timing, this may occur in September). Responsibility: Board of Trustees, President and Vice President of Administrative Services	
			Review Working Timeline for 20- 21 Annual Action Plan and 20-21 Institutional Effectiveness Plans Responsibility: College Effectiveness Committee	

^{*}Component Leadership: Deans and President

Color Key:

Board of Trustees

College Effectiveness Committee

Component Leadership

Student Success Data Committee

QEP Committee

Month	2018-2019	2019-2020	2020-2021	Strategic Plan and
				Long Term Objectives
				2020-2024

Reviewed and adopted by the College Effectiveness Committee on July 31, 2019

Reviewed by the Board of Trustees on August 2019